

Economic Sustainability of PSU in 2020-2021

Introduction

“Financial performance is the key measurement to understanding economic sustainability and contributes for strategic investment to optimize the achievement of PSU mission”

PSU established an effective financial planning and management control system to sustain the programs and services offered and efficiently managed in keeping with program requirements and institutional priorities. The university also has efficient budgetary and forecasting process, financial delegations and accountability to ensure suppleness, institutional oversight and risk management. Regarding this process, the university prepares annual master budget, annual report and interim report, and engages stakeholders including senior management, faculty members and admin staff. PSU has centralized approach for overseeing the overall budgeting and financial management control system. The economic sustainability of PSU is based upon Strategic Theme 6 of PSU Strategic Plan.

Accomplishments

PSU is continuously maintaining its financial health indicating its capacity to take strategic initiatives and deploy resources effectively to achieve the overall mission of PSU (**see Fig. 1-3**).

- Revised Risk Management Plan (integrating crisis management framework due to the COVID-19)
- Composite Financial Index (CFI) scores is continuously above 3 and improved significantly despite the hit of COVID-19 pandemic globally
- Financial Responsibility Composite Scores is continuously above 1.5 and also improved to maximum level of 3
- Risk Management Software

Fig. 1. Composite Financial Index (CFI) scores (2012 to 2020)

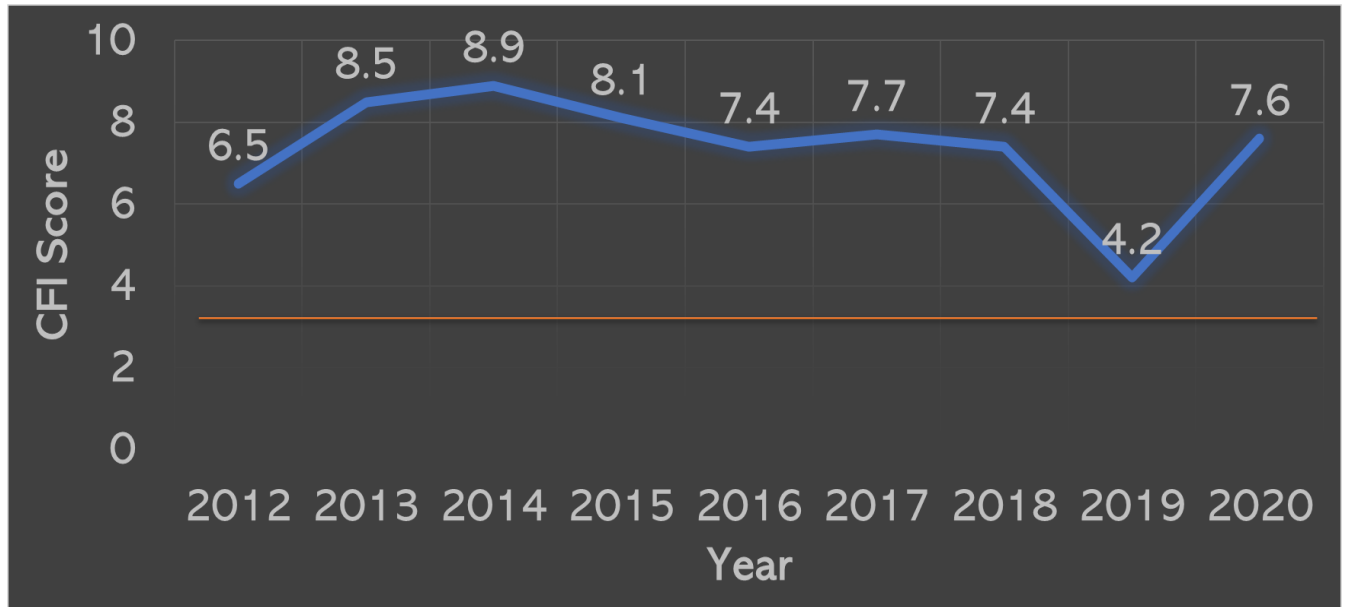


Fig. 2. Composite Financial Index (CFI) scores in 2020

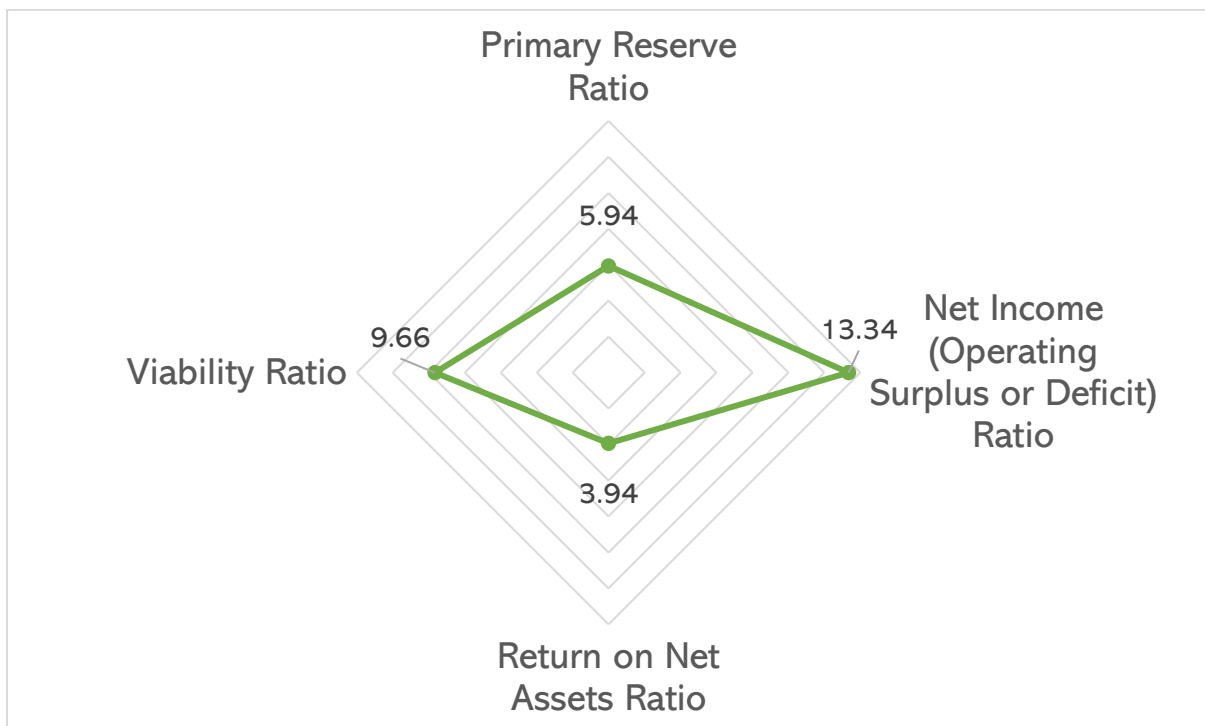
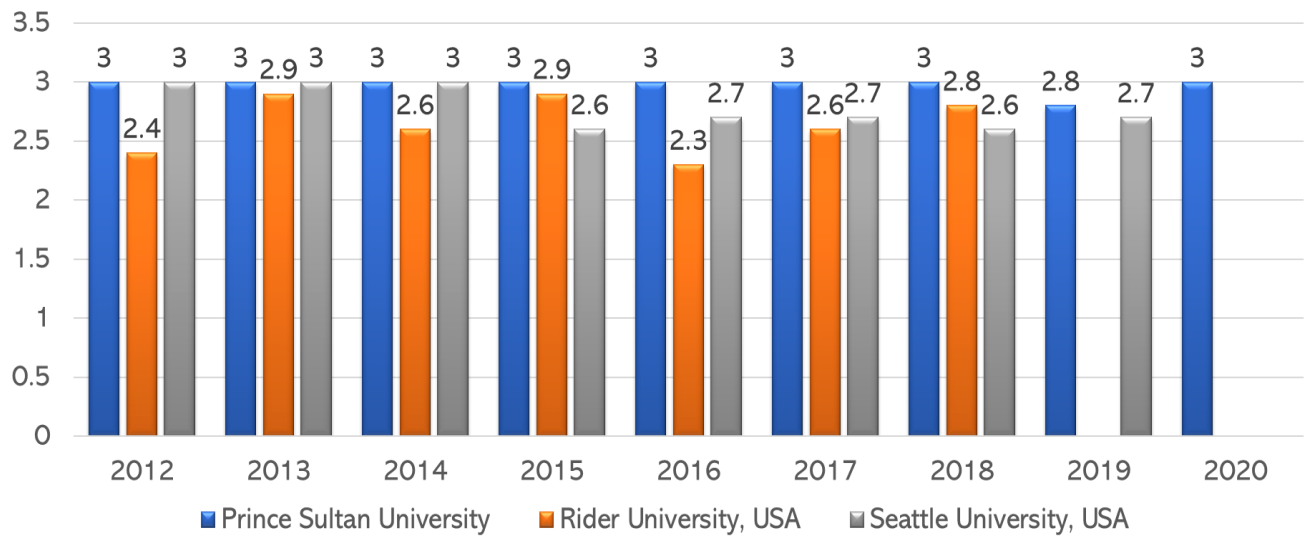


Fig. 3. Financial Responsibility Composite Scores (FRCS) in 2019



Note: Data is not available from US in 2020; 2019 data is not available for Rider University

1st University in the Middle East to be Recognized as ACA Training Employer from ICAEW, UK



ICAEW
AUTHORISED
TRAINING EMPLOYER

Training Employer Number (ATE) is **X003943975**



31 October 2019

ATE No: X003943975

Dr M Nurunnabi
Prince Sultan University
P. O. Box No. 66833
Riatha Street
RIYADH
11586
SAUDI ARABIA

Dear Dr Nurunnabi

ICAEW TRAINING AUTHORISATION

I am pleased to confirm that with effect from 31 October 2019, Prince Sultan University is authorised as an ICAEW training employer.

It is very important to establish adequate and workable training processes from the outset if you are to fulfil your responsibilities as Qualified Person Responsible for Training. The main area of focus should be the mandatory six-monthly review, as this will ensure that the student progresses well if carried out punctually and with commitment.

These reviews will ensure that the students complete their online training files, without adequate completion of which they will not qualify and come to membership.

This review should cover exam progress, update and approve work experience days, approve ladder skill steps, cover progress through the ethics learning programme, and also discussions of both an ethical scenario contained in the practising ethics webinars and a real ethical situation from the workplace.

Particular focus should be given to the ethics section, where the students should:-

- Read all 6 chapters of the ethics learning programme
- Obtain at least 70% in the online assessment taken after completion of this programme (usually after around 2 years)
- Watch the practising ethics webinars which accompany each chapter of the learning programme (accessible from within the training file)
- Consider the ethical scenarios contained within them, and present a scenario to you at each six-month review
- Students should also be able to discuss with you a real ethical issue that has arisen in the workplace, in the context of the new ethical language that they have learned, also at each 6-monthly review.

Your authorisation will usually be reviewed after the first twelve months to ensure that everything is running smoothly and thereafter every three years.

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We will contact you to arrange such review visits and will continue to assess you against our training standards. We will also speak to students on a one-to-one basis where possible to discuss their actual work experience and development in the workplace.

Thank you for contributing to the training of our future membership. We wish you every success.

Yours sincerely

Mr Kevin Butler BFP FCA
Senior Training & CPD Manager

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PSU INSTITUTIONAL RISK MANAGEMENT POLICY



Prince Sultan University PSU Policy Management System Institutional Risk Management Policy

Policy Code: **GV0004**
Policy Name: **Institutional Risk Management Policy**
Responsible Unit: **Prince Sultan University**
Date of Current Revision: **9 March 2020**
Approved By: **University Council**
Date of Approval: 2/2/2017 (Updated Version 3, April 2020)

1. Overview

Risks of Prince Sultan University (PSU) can be defined as "the threat or opportunity that an action or event will affect PSU's ability to achieve its strategic goals". Risk management is important in key operational areas of PSU to ensure that threats and opportunities affecting the successful delivery of operating plans are appropriately addressed and effectively managed. 'Threat' in terms of risks can be termed as an uncertain event (a negative effect on the likelihood of achieving PSU's strategic goals); and on the other hand, 'opportunity' is an uncertain event (a favorable effect on the likelihood of achieving PSU's strategic goals).

PSU's view of acceptable risk is the balance between risk aversion and opportunity. In doing so, PSU follows Corporate Governance Regulations (CG) Framework 2010 issued by the Capital Market Authority, Saudi Arabia (Resolution No. 8-16-2017); amended 20/5/2019). The CG framework in Saudi Arabia entails that forecasting risks and disclosure with transparency is important step for ensuring commitment towards effective risk management systems and internal control (Sarbanes-Oxley Act 2002 (SOX, Section 404 Guideline, page 3).

Three types of risks will be identified:

- Academic Risk
- Financial Risk
- Others Risk

2. Purpose

The aims of Risk Management Policy of PSU are threefold:

- To outline PSU's underlying commitment to risk management in achieving strategic goals and objectives;
- To ensure all significant risks are identified, evaluated and updated periodically;
- To assign accountability to all staff for risk management.

3. Policy

This policy sets out PSU's approach to risk management and the mechanisms it employs to identify, analyze and manage risk. All unit managers are required to be responsible and accountable for managing risk.